

# 2007/08 VARIANCE ANALYSIS

## For Consideration by Cabinet 31 July 2008

SERVICE / DETAILS	(Favourable) / Adverse		QTR4 PRT £	C/Fwd Request	"C" = Controllable Budget
	£	£			
<b>CORPORATE</b>					
Employee Savings	(123,100)		(184,000)		C
LABGI	(843,900)		87,000		
Direct Revenue Financing	(88,400)				
Reassessment of Provisions & Reserves					
Capital Support Reserve (LABGI & DRF)	944,700				
Modernising Local Government (New)	21,500				C
Project Implementation Reserve	200,000				C
Kellet Road Reserve (New)	9,500				C
Equal Pay Provision (New)	300,000				
Miscellaneous Items	(18,700)				
		<b>401,600</b>			
<b>Management Team &amp; Other Regeneration</b>					
Housing Renewal Team : Car Lease / Conferences / Advertising	(24,100)				C
Modernising Local Government	(21,500)		(22,500)		C
		<b>(45,600)</b>			
<b>Legal &amp; Human Resources</b>					
Gambling Act 2005 : Income	(14,000)		(25,100)		C
Hackney Carriage Licences : Mainly Income	(7,400)				C
HR : Consultancy / Corporate Training / Equality & Diversity	(28,100)		(7,700)	Y	C
Licensing Act 2003 : Income	(41,800)		(41,400)		C
Miscellaneous Licences : Income	(5,300)				C
Searches : Mainly Income	(8,000)		(9,000)		
		<b>(104,600)</b>			
<b>Corporate Strategy</b>					
Communications : Recovery of Staff Costs	11,500				C
		<b>11,500</b>			
<b>Financial Services</b>					
Pensions Increase Act	(23,600)		(20,000)		
Mgmt & Admin : Consultancy/Agency Staffing/Capital Salaries	(28,600)		(30,000)	Y	C
Investment Interest (Net of final contribution to HRA)	(17,000)		(77,000)		
		<b>(69,200)</b>			
<b>Revenue Services</b>					
Benefits M&A : Office Equipment / Court Costs	(24,000)				C
Council Tax M&A : Bailiff Fees / Court Costs	(22,400)		(18,900)		C
		<b>(46,400)</b>			
<b>Information &amp; Customer Services</b>					
Customer Services : Mystery Shopper	(8,000)			Y	C
Software : Various	(66,900)		(69,500)	Y	C
Equipment Maintenance	(12,200)			Y	C
Printing / Copying Equipment	(39,600)				C
		<b>(126,700)</b>			
<b>Health &amp; Strategic Housing</b>					
Cemeteries : Income	20,900		27,100		
Health & Safety Enforcement	(6,200)				C
Homelessness : Priority Needs Order / Net B&B Costs	(10,900)			Y	C
Home Support : Mainly Grant Income	17,700				
Pest Control : Mainly Income	25,500		26,700		C
HMO License Fees	(5,500)		(5,500)		C
Strategic Hsg M & A : Mainly Grants & Admin Chgs	(13,800)		(8,100)		C
		<b>27,700</b>			
<b>CC(D)S</b>					
Amenity Lighting - Routine Maintenance	(5,500)				C
Environmental Enforcement : Mainly Prizes	(6,800)		(5,000)	Y	C
Grounds Maintenance : Employees / Transport / Equip & Tools	(70,300)		(11,000)		C
Highways Partnership	(81,400)		(25,000)		C
Playgrounds : Improvements / Fees & Charges	(9,000)		(12,000)		C
Public Conveniences : Marketgate Recharge	(35,800)		??		
Vehicle Maintenance : R&M / Overtime / Equipment	(21,000)			Y	C
Recycling - Bring Sites & Kerbside Collection : Materials	(9,300)				C
Refuse Collection : Employees / Transport Costs	(58,300)				C
Street Cleansing : Fees & Charges / Materials & Equipment / Services	(10,800)				C
3 Stream Waste : Plastic Sacks / Printing & Stationery	(49,300)		(45,000)	Y	C
Trade Refuse : Materials for Resale / Overtime / Plastic Sacks	(15,300)				C
		<b>(372,800)</b>			

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<b>Economic Development &amp; Tourism</b>					
CARP MTI : Additional Grant Income	(12,800)				
Marketing & Promotion : Advertising	(6,700)			Y	C
Morecambe TIC : Income / Rent / Materials	(14,200)				C
Objective 2 : Grant Income	<u>7,000</u>				
		<b>(26,700)</b>			
<b>Property Services</b>					
Commercial Land & Properties : Income	(18,900)		9,000		C
Repair & Maintenance	16,700				C
Charter Market : Advertising / Market Tolls	(16,100)		(15,000)	Y	C
Lancaster Bus Station : Rent / Cleansing	(22,000)				C
Lancaster Market : Mainly Income	22,700		18,500		C
Municipal Buildings : Energy Costs	35,300		3,400		C
Municipal Buildings : Hire of Premises	(23,100)				
Off Street Car Parks : Reassessment of Fine Income	22,700		(28,000)		
On Street Pay & Display : R&M Sites & Signs	(6,400)				C
Residents On Street Parking : Income	(4,700)		(5,000)		C
Mgmt & Admin : Energy Conservation / Professional Services	<u>(18,600)</u>		(16,600)	Y	C
		<b>(12,400)</b>			
<b>Cultural Services</b>					
Salt Ayre : Electricity / Gas / Income	56,100		26,800		C
Community Pools : Employees / Water / Transport / Income	44,300				C
Dome : Equipment / Net Event Costs / R&M	17,000				C
Groundwork Trust : Grant	(4,400)			Y	
Heysham Mossgate : Professional Fees	(10,000)			Y	C
Leisure Development : Leases / Admin Fees	<u>(10,700)</u>				C
		<b>92,300</b>			
<b>Planning Services</b>					
Building Control Account	(46,800)				
Planning Application Fees	(24,700)				
Land Drainage : R&M	(6,000)		(10,000)		C
Local Development Framework : Professional fees	7,800				C
Luneside Regeneration : Grant Income	(67,700)			Y	C
Middleton Wood : Electricity / R&M	(32,700)		(26,800)	Y	C
Townscape Heritage Initiative : Additional Grant Income	<u>(15,200)</u>				
		<b>(185,300)</b>	<b>(519,600)</b>		
<b>NET REVENUE UNDERSPEND</b>		<b>(456,600)</b>			
	<b>Of which :</b>				
	<b>Controllable</b>	<b>(607,200)</b>			
	<b>Non Controllable</b>	<b>150,600</b>			